



Our ref: TR OMD 69/005

20 February 2026

Subject: Notification of the end of the Share Repurchase Program for the Purpose of Financial Management
(Treasury Stock)

To: President of The Stock Exchange of Thailand

Pursuant to the Board of Directors' meeting no. 3/2025 of Thai Rung Union Car Public Company Limited ("TRU"), held on August 13, 2025, which resolved to approve the Share Repurchase Program for the Purpose of Financial Management (Treasury Stock) with a maximum budget of not exceeding THB 200 million and a maximum number of shares to be repurchased not exceeding 54 million shares, representing not exceeding 8% of the total issued shares. The repurchase will be conducted through automatic order matching on the Stock Exchange of Thailand (Automatic Order Matching: AOM) and will take place within a period not exceeding 6 months, from August 20, 2025, to February 19, 2026. Details are as per the Reporting Form for the Disclosure of Share Repurchase (Form TS-1.2), dated August 13, 2025.

The Company would like to inform that the share repurchase project for financial management purposes has ended on February 19, 2026, in which the Company has repurchased a total number of 21,338,700 shares, equivalent to 3.15 percent of the company's paid-up shares, with a total value of Baht 83,036,883.15

Subject to the relevant laws and regulations, the Company shall be able to distribute the repurchased shares after 3 months from the completion date of the share repurchase project, but not exceeding 3 years, or in the event that the Company is unable to dispose of the repurchased shares within 3 years, the Company may extend the disposal period of not more than 2 years, subject to approval from the Shareholders' meeting obtained prior to the expiration of the initial disposal period. If the weighted average price of the Company's shares during the 3 months prior to the date on which the Board of Directors resolves to convene the Shareholders' meeting is lower than the average repurchase price. In case the Company does not distribute or is unable to distribute all of the repurchased shares within the specified period, the relevant laws require the Company to decrease its paid-up capital by deducting the undistributed repurchased shares. The distribution period and method of the repurchased shares shall be proposed to the Board of Directors' meeting for their consideration and will be announced thereafter.

Please be informed accordingly.

Yours faithfully,

(Mr. Sompong Phaoenchoke)
Managing Director